



HOMELESS AT RISK – OUTCOMES REPORTS April 1 2015 – MARCH 31 2016

PROGRAM DESCRIPTION – Homeless-At- Risk (HAR) housing consists of forty-six units (Abbott Gardens in Cranbrook, and Gatehouse Gardens in Kimberley available to low income, marginalized persons who are able to live independently. Core services provided are property management services.

PURPOSE – This report is intended for board, management, program staff, stakeholders and persons served. Feedback and suggestions to assist with continuous quality improvement planning are both solicited and encouraged.

Key Demographics		2012	2013	2014	2015	5-Yr	Findings
	2012	2013	2014	2015	2016	Comparative	
						Average	
# of adult males housed	23	25	25	28	23	25	Comparative data is very consistent over the 5 year
# of adult females housed	25	23	24	20	22	23	time frame.
Total	48	48	49	48	45	48	
Average age of adult tenants	48	48	47	48	46	47	
Average length of tenancy	6	6	6	6	7	6	
# of tenants who moved to higher care facilities	1	3	1	3	1	2	
# of deceased tenants	1	1	0	2	1	1	
# of clients who returned to non-subsidized	3	4	5	7	1	4	The number of tenants moving to non-subsidized or
housing/other							other housing dropped significantly. The opinion of
							staff maintains this is the result of tenants aging in
							place until they require relocation to other
							accommodations that provide assistance with daily
							living.
# of minorities housed	2	0	0	1	1	2	Minimal tenants from minority groups housed. Staff
							are aware of these low numbers and will monitor
							closely going forward.
File Status at Year End	2011	2012	2013	2014	2015	5-Yr	Findings
	2012	2013	2014	2015	2016	Comparative	
						Average	
Open	46	46	46	46	46	46	Relatively consistent year over year. The number of
Classed	-	0	6	12	-	7	open and closed files fluctuates at any given time
Closed	5	8	6	12	5	7	and typically no trends are noted.

Main Administration

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Risks & Barriers	2011	2012	2013	2014	2015	5-Yr	Findings
	2012	2013	2014	2015	2016	Comparative	
						Average	
# experiencing significant barriers as a result of	3	2	0	5	5	3	This year fewer tenants overall experienced less risks
English as a second language / cultural issues							and barriers than those noted in prior years.
# experiencing significant barriers due to	32	34	34	39	35	35	However, the 5 year comparative average continues
physical/health issues							to indicate that the number of tenants experiencing
# experiencing significant barriers based on mental	35	40	39	42	33	38	health related issues is relatively static. These findings
health issues or anti-social behaviors							are not surprising given this population is typically
# experiencing long term mental health problems	35	40	39	40	31	37	considered to be one that is marginalized. Staff will
# significantly involved in alcohol or drug misuse	20	24	22	24	19	22	continue to monitor for any statistical trends.

REFERRAL ELSEWHERE: Whenever risks and barriers such as those indicated above become prevailing factors, housing staff work with tenants to ensure appropriate community referral sources are identified and to provide assistance with the referral elsewhere process. Housing staff work collaboratively with tenants who request these referrals. This year **11 tenants** received referrals to community resources to ensure they were able to maintain safe, affordable housing for as long as possible. Some examples include but are not limited to: mental health, addictions services, and other relevant agencies that provide individualized support.

GOAL SETTING & RESULTS Service outcomes are intended to assess the safety and affordability of the living environment, health benefits, and value of social opportunities provided. Forty-nine (49) surveys were distributed to tenants. Surveys are distributed at time of intake for pre-service responses and again at time of exit. As well, surveys are distributed annually at time of rent review to record service-to-date responses. Forty-six (46) completed surveys (pre, post, or at time of rent review) were returned.

Objective Type:	Indicator	Who Applied To	Target Goal		Actual	Met or	
Effectiveness Measures			Expectancy		Result	Exceeded	
1. Provide secure housing	Increased safety for tenants housed due to accessing	All HAR Housing Tenants	90%		95%	✓	
	secure and affordable housing				(38 of 40)		
2. Provide affordable housing	Length of tenancy	All HAR Housing Tenants	6 yea	ars	7 years	✓	
3. Provide stable housing	Length of tenancy	All HAR Housing Tenants	6 yea	ars 7 years		✓	
Findings: Forty-nine (49) survey	Findings: Forty-nine (49) surveys were distributed and forty-six (46) responses were returned overall. Of these, 40 responded to Recommendations: Continue to monitor						
the first effectiveness question	the first effectiveness question, 38 of which indicated that having access to safe and affordable housing does reduce safety risks. and maintain tenant feedback on the						
The second and third effectiver	The second and third effectiveness measures record the average length of stay with the intent to determine the affordability and effectiveness of HAR housing relative to						
stability of this housing. The av	erage length of tenancy has increased to 7 years showing	that this target tenant popula	tion is able	the areas	of safety (90%), affordability	
to remain independent and dir	ect their own care prior to moving to higher care facilities			and stabil	lity (7 years).		

PAST PARTICIPANT FEEDBACK: Past participant feedback is intended to solicit feedback from tenants after they have left HAR housing. However, in the HAR units the turnover rates are exceptionally low and, as such, past participant feedback is difficult if not impossible to achieve.

PROGRAM EFFICIENCIES – The efficiency measured by housing staff was to examine program utilization by monitoring occupancy rates.

Objective Type: Efficiency Measures	Indicator	Who Applied To	Target Goal Expectancy	Actual Result	Met or Exceeded
Maintain occupancy at 99%	Occupancy rate	HAR Housing Units	99%	98%	-✓ (Almost met)
Findings: There are a total of 46 HAR u	Recommendations maintain an occupancy				
vacant units during the year. In calcula	rate of 99% for the comi	ing 2016-17 fiscal			
11 vacant units / 552 total units = .02 c	or (.02 x 100 =) 2% vaca	ancies. The corresponding occupancy	rate is 98%.	year.	

PROGRAM SATISFACTION

Objective Type: Consumer Input	Indicator	Who Applied To	Target Goal Expectancy	Actual Result	Met or Exceeded
Maintain tenant satisfaction levels	Tenant satisfaction	All tenants of HAR housing	85%	93%	✓
				(37 of 40)	
Objective Type: Stakeholder Input	Indicator	Who Applied To	Target Goal Expectancy	Actual Result	Met or Exceeded
Maintain stakeholder satisfaction	Stakeholders	Non-tenant stakeholders	85%	92%	✓
levels	satisfaction			(12 of 13)	
Findings: Tenants and stakeholders is satisfaction with housing and proper services above the targeted 85% rate	ty management	Recommendations: 1. Continue to monitor to ensure a minimum of 85% tenant satisfaction is sustaine Continue to formally solicit and record stakeholder satisfaction feedback throughout the 2016-17 fisca			

PROGRAM ACCESSIBILITY: During the year program staff received 16 requests to accommodate tenants. Each of these requests upon review was deemed reasonable and as such staff undertook the following measures to accommodate: assisted tenants by connecting them with community services, family members, BC Housing and Ministry of Health and Social Development. These activities assisted tenants with their access to subsidized housing options. In addition to the above, program staff deemed that housing accessibility for tenants would be 100% sourced from the Housing Registry which affords maximum accessibility through province-wide exposure to potential tenants.

Objective Type: Access Measures	Indicator	Who Applied to	Target Goal Expectancy	Actual Result	Met or Exceeded		
1. Tenants accessing services requiring	% of tenants requesting	All tenants who are accessing	5%	36%	✓		
accommodation to facilitate access	accommodation	housing		(16 of 46)			
2. BC Housing Registry Waitlist	% of tenants on waitlist for	All tenants on the waitlist that	100%	100%	✓		
	housing	received housing in the fiscal		(4 of 4)			
Accessibility Findings: Each of the 16 requ	lests for further accessibility	Recommendations: a. Continue to support tenants with minor accommodation requests on a					
initiatives was deemed achievable and as	such, implemented. Four of 4	regular basis. b. Record and consider any substantive accommodation requests to determine if					
tenants on the waitlist were housed over	the year.	these are reasonable and / or doable. c. Continue to fill 100% of vacancies with tenants who have					
		applied via the on-line Housing Registry and waitlist these applicants for housing as units become					
		available.					

ADMINISTRATIVE OBJECTIVES

Objective Type: Access Measures	Indicator	Who Applied To	Target Goal Expectancy	Actual Result	Met or Exceeded
1. Make available at least two external professional development opportunities to staff by end of the fiscal year.	Number of external trainings scheduled for staff	HAR Staff	75%	100%	✓
Findings: Staff were able to attend 2 our Profit Housing Association's <i>Regional Ea</i>	Recommendations: a. Contin the professional development process and content of feedba increase feedback data	t of staff. b. review a	and modify the		

Data collated via Excel Spreadsheet **Report Completed** by James Suffredine, Administrator of Housing Services

Date: May 21 2016 Report Reviewed by Janice Ivan, Executive Director