



WOMEN'S SERVICES - HAVEN GARDENS SECOND STAGE HOUSING - OUTCOMES REPORT APRIL 1ST 2015– MARCH 31ST 2016

PROGRAM DESCRIPTION Haven Gardens provides supportive second stage transitional housing and support services in a safe environment. Program objectives are individualized, practical and short-term (generally, not exceeding 18 months), to adult women and their children who have experienced or are at-risk of abuse, threats, or violence. A fundamental premise to service delivery is to respect women's rights to make choices based on their own understanding of their options. The services operate out of our housing complex that has 18 apartment style units and is provided, typically, to women who have completed first stage transition housing and who are ready to engage in the life-skills programming offered through Haven Gardens 2nd stage transitional housing services with the ultimate goal to prepare for success in their return to independent, main-stream living.

PURPOSE – This report is intended for Board, management, program staff, stakeholders, and persons served. Feedback and suggestions to assist with continuous quality improvement planning are both solicited and encouraged. The data referenced in this report was collected, recorded, and collated via the use of the Share Vision electronic database system.

Key Demographic Indicators	2010	2011	2012	2013	2014	2015	6 Yr. Comparative	Findings
	2011	2012	2013	2014	2015	2016	Average	
# Women in 2 nd Stage Services	36	32	33	32	31	35	33	Comparative data remains consistent over the 6 year time
# Female children in 2 nd Stage	9	7	8	6	6	7	7	frame. Notable from the 14/15 outcome report was a
# Male children in 2 nd Stage	<u>5</u>	<u>6</u>	<u>8</u>	<u>12</u>	<u>4</u>	<u>8</u>	<u>7</u>	significant drop in male children. This year, however, this
Total # Women & Children Served	50	45	49	48	41	50	47	number seems to have returned to the norm.
Average length of stay in 2 nd Stage Services	6 mo.	9 mo.	8 mo.	9 mo.	8 mo.	7 mo.	8 mo.	The average length of stay also remains reasonably static year over year. The intent of this transitional program is for the length of stay to fluctuate between a minimum of 6 and a maximum of 18 months. This year, a number of participants exited the program early as a result of their inability to at that point in time, remain compliant with program eligibility criteria. This resulted in having a marginal impact on the year's average length of stay.
Average age range	41	41	38	37	37	37	39	The average age is reasonably consistent year over year.
# of ethnic minorities served	15	11	12	9	12	11	12	This statistic is reasonably consistent over the 6 year period
File Status at Year End	2010	2011	2012	2013	2014	2015	6 Yr. Comparative	Findings
	2011	2012	2013	2014	2015	2016	Average	
Open	15	12	11	12	14	12	13	Data is consistent year over year and regularly fluctuates
Closed	21	19	21	20	17	23	20	due to the ebb and flow of intake and discharge procedures.

Main Administration

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Risks & Barriers	2010	2011	2012	2013	2014	2015	6 Yr. Comparative	Findings
	2011	2012	2013	2014	2015	2016	Average	
# demonstrating behaviors indicative of mental health or anti-social behaviors	19	23	36	31	23	19	27	Over the past 2 years staff note there has been a decrease in clients demonstrating behaviours indicative of mental health or anti-social behaviors. Staff will continue to monitor this to determine if this is an emerging trend.
# experiencing long-term mental health problems	19	8	14	22	22	22	24	The incidence of clients with long-term mental health problems has remained static for 3 consecutive years.
# significantly involved in drug or alcohol usage	12	11	14	17	17	19	15	This year's data indicates a marginal increase in the reporting of this statistic.
# of clients with personal health and safety concerns.	18	27	18	23	23	35	24	This year there was a significant increase in those clients who reported their personal health and safety was a concern at time of intake. Staff will continue to monitor this to determine if there is an emerging trend.
# involved in criminal activity	1	10	8	5	8	6	6	There was a decrease in the reporting of this statistic compared with the prior year. At this time, it is uncertain if this is an anomaly or the emergence of a positive trend.

REFERRAL ELSEWHERE: Whenever risks and barriers such as those indicated above become prevailing factors program staff work collaboratively with clients to ensure appropriate community referral sources are identified and to provide assistance with the referral elsewhere process. In total **107** referrals were made to other services. Of this total 29 referrals were made to other services offered by the Association and 78 were external referrals made to other community agencies. These referrals most often worked in tandem with the services clients received while participating in the second stage program.

GOAL SETTING & RESULTS: A standard component of the intake process is for staff to closely involve the women served in the setting of client goals. Service outcomes measuring feelings of safety, understanding levels of the domestic violence cycle, and knowledge of where to access help in the community are assessed at intake and at discharge. Of the 35 women served **23** completed the program by the end of the fiscal year. Of these, **18** clients responded fully (to both pre and post surveys) which measure service outcome achievement ratios.

Objective Type: Effectiveness Measures	Indicator	Who Applied to	Target Goal	Actual	Met or
			Expectancy	Result	Exceeded
To reduce safety risk - 18 women responded to pre-post	% of clients	All women accessing service who	85%	100%	
services surveys. At intake 18 women expressed they had	indicating a reduced	identified a safety risk at intake and		18 of 18	✓
high-medium safety concerns and at discharge 18 indicated	safety risk	who completed both pre-post surveys		women	
they had reduced their safety risk.					
2. To increase understanding of cycle of violence - 18 women	% of clients	All women accessing service who	85%	100%	✓
were surveyed pre-post services. At intake 9 of the 18	reporting increased	identified low understanding at intake		9 of 9	
women reported they had low to moderate understanding	understanding of	of the cycle of violence and who		women	
of the cycle of violence and at discharge these 9 women	the cycle of violence	completed both pre-post surveys			
indicated they had a higher understanding of the cycle of					
violence.					

GOAL SETTING & RESULTS (CONTINUED):

Objective Type: Effectiveness Measures	Indicator	Who Applied to	Target Goal	Actual	Met or
			Expectancy	Result	Exceeded
3. To increase knowledge of help available in the community	% of clients	All women accessing service who	85%	100%	
- 18 women were surveyed pre-post services. At intake 6 of	reporting they have	identified low knowledge at time of intake			✓
the 18 women reported they had little to moderate	little knowledge of	of help available to them in the		6 of 6	
knowledge of help available, and at discharge 6 reported	help available in the	community and who completed both pre-		women	
they had increased their knowledge of help available.	community	post surveys			

Findings: Twenty three surveys were distributed and, of these, 18 completed surveys returned. Results identified that 18 of the 18 women indicated they had reduced safety concerns; 9 of the 18 women identified low understanding of the cycle of violence at intake and each of these 9 reported they had an increased understanding at time of discharge; and 6 of the 18 women identified low knowledge of community resources available to assist them at time of intake, and each of these 6 reported they had an increased knowledge of help available in the community at time of discharge. It is important to note that these responses are entirely the perspective of the clients served. It is notable that over time, as the women gain more knowledge about their strengths and challenges and their responses to the survey questions adapt accordingly.

Recommendations: Continue to monitor and report feedback on the effectiveness of the second stage program services relative to the women's perspective on their safety, understanding of the cycle of violence, and knowledge of help available. Strive to ensure increased numbers of pre and post services surveys are completed.

PAST PARTICIPANT FEEDBACK - The program received **6** responses from past participants. Past participant feedback is intended to solicit feedback from women after they have left the program. Focus groups are the mechanism utilized to collect data. It is our hope, that once out of the program for several months, the past participant has formulated thoughts about the program that they may not have had while in the program (i.e. Did the services actually assist in obtaining and maintaining the desired outcome?). Responses from these **6** past participants indicated they felt program had been successful for them and that they continue to use the skills learned in the program in their efforts to maintain healthy independent lifestyle post services.

PROGRAM EFFICIENCIES: The efficiency measure targeted by Haven Gardens' staff was to monitor program utilization identified through occupancy rates.

Objective: Efficiency Measures	Indicator Who Applied to		Target Goal	Actual	Met or
			Expectancy	Result	Exceeded
Maintain occupancy at a rate that does exceed the annual	Occupancy Rate	All program participants occupying	90%	91%	✓
vacancy loss targeted value.		units at Haven Gardens			
Efficiency Findings: There are a total of 18 units available mon	thly. During the course of t	he 12 month reporting period there	Recommendations: Continue to strive		
was a total 18.75 vacant units for the year. In calculating the o	our formula is as follows: 18.75	for a 90% occupancy rate for 2016-17;			
vacant units / 216 total units = .09 or (.09 x 100 =) 9% vacancy	and to continue to ensure the updated				
While the 90% target was achieved; due to the short-term tran	ld referral package is widely distributed to				
be noted that this target (of 90%) is a very difficult efficiency n	neasure to consistently ach	ieve year over year.	applicable service providers.		

PROGRAM SATISFACTION

Objective: Consumer Input	Indicator	Who Applied to	Target Goal	Actual	Met or
Measures			Expectancy	Result	Exceeded
1. To maintain person served	Percent of persons served who report	All active and closed files	85%	100%	
satisfaction levels	overall program satisfaction			(18 surveys distributed,	✓
				18 responses)	

PROGRAM SATISFACTION (CONTINUED):

Objective: Consumer Input	Indicator	Who Applied to		Target Goal	Actual	Met or
Measures				Expectancy	Result	Exceeded
2. To maintain stakeholder	Percentage of stakeholders who report	All stakeholders responding		85%	100%	
satisfaction levels	overall satisfaction with the service	to survey			21 surveys distributed 17	✓
					returned	
Findings: Clients and stakeholders indicated their overall satisfaction with the program			Recommendations: Continue to monitor to and work towards receiving			
services at ratios meeting or exc	eeding the established 85% target rate.		a minimum o	of 85% survey sati	sfaction rate is achieved.	

PROGRAM ACCESSIBILITY: During the year program staff made further accommodations for 5 program participants accessing the service in the following ways: (a) Staff adapted service to provide educational information to 2 participants who had literacy deficits. (b) Assisted 1 participant to obtain the medical help they needed to be able to continue with the program. (c) Assisted 1 participant by holding their program spot while they obtained external specialized treatment to address addiction issues. (d) Modified 1 participant's living accommodations to make it more accessible for their medical needs.

Additionally, it is understood by staff, that women seeking services frequently experience additional challenges / barriers to success and as much as possible we endeavor to extend services to women with concurrent disorders or issues. Our target, therefore, is to provide access to a minimum of 50% of the women served as those experiencing concurrent issues. Results are as follows.

PROGRAM ACCESSIBILITY

Objective: Access Measures	Indicator	Who Applied to	Target Goal	Actual	Met or		
			Expectancy	Result	Exceeded		
1. To extend access, whenever possible, to include or	% of persons served who report	All persons accessing	50%	66%			
extend services to women at-risk of violence but also	concurrent issues including:	services who report		(23 of 35	✓		
who experience concurrent disorders/issues.	homelessness, mental health, or	concurrent issues		women)			
	substance misuse issues						
Findings: Sixty-six % of the women served experience con	current issues. Despite this high ratio, our	Recommendations: Continue to extend, whenever possible,					
staff team works diligently to ensure program access is int	staff team works diligently to ensure program access is interpreted as broadly as possible without			services to women who not only experience domestic violence			
compromising the program deliverables.	but also to those who experience concurrent disorders/ issues.						
		Target remains at 50% of the total.					

ADMINISTRATIVE OBJECTIVES

Objective: Administrative Key Tasks	Indicator	Who Applied to	Target Goal	Actual Result	Met or
			Expectancy		Exceeded
Continue to complete monthly case reviews	Percentage of	Client Files	Client files consistently	Monthly case reviews resulted in	
with supervisor to ensure files are consistently	Improved Client File		meet established	files consistently meeting	✓
meeting established standards.	Reviews		standards	established standards.	
Continue with the modified support worker	Percentage of	Program	Clients take advantage	Updated Support worker's work	
schedule for clients to promote easier access to	Enhanced Client	Participants	of increased access to	schedule to include day	✓
support worker in order to take advantage of	Access to Life Skills		services	/afternoon/evening hours to	
increases opportunities for life skill trainings.	Training			increase access for client	
				opportunities for life skill trainings	

Date: May 19 2016

ADMINISTRATIVE OBJECTIVES (CONTINUED):

Objective: Administrative Key Tasks	Indicator	Who Applied to	Target Goal Expectancy	Actual Result	Met or Exceeded
Continue to source out options for childcare services during group sessions as required.	Percentage of childcare sessions made available to group participants during group sessions	Program participants requiring childcare	Childcare available at 50% of group sessions	We were able to meet this target. As a CORS worker was available to provide childcare for all of the group sessions throughout the fiscal year.	✓
To ensure past participant focus groups are held, to solicit feedback. A minimum of two events are to be planned for the year 2015/2016.	Percentage of Past Participant Feedback Obtained	Past Participants	2 events planned for the 2015/2016 year with invited past participants.	We were able to achieve this objective fully as 2 events were hosted. 6 feedback surveys were received Going forward 2 events will be scheduled for the 2016-17 year.	✓
Administrative Results: This year, 4 of the 4 ad Ensuring the availability of childcare during gro was achieved and must be continued.	•	Recommendations : Continue to ensure childcare availability during group sessions so that program participants are able to access group sessions regularly.			

Data Sources: Excel Database Systems, Sharevision

Report Prepared by: Administrator of Housing Services

Report Reviewed by: Executive Director